

**Shaping a
better future
with flight.**



Tulip City Airport is lifting our local economies by supporting private and public business growth for Greater Holland and its surrounding communities. This is your airport; we have several folds to us. Here is how we are benefiting you.



Dear Community Member,
I am delighted to present to you an official report on Tulip City Airport activities. Since 2008, Park Township, the City of Zeeland, and the City of Holland have been working together to provide this vital community service.

Thank you for your continued support of the airport.
Please contact us with any questions or suggestions.

Sincerely,
Timothy Klunder
Chairperson, West Michigan Airport Authority
citymgr@ci.zeeland.mi.us

PS – Enjoy the paper airplanes on the back of this report!

West Michigan Airport Authority (WMAA) Board Members

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Who uses the Tulip City Airport?

Randy Thelen - Lakeshore Advantage

“In addition to supporting our existing business community, Tulip City Airport supports the business recruitment efforts of Lakeshore Advantage. On two occasions this past year, we picked up prospective business clients at the airport. The convenience offered by TCA allows us to compete for projects while other communities are bypassed.”



Robert Hieftje - Customer Experience, Herman Miller, Inc.

“Tulip City Airport makes it possible for many large customers to visit Herman Miller in a convenient, reliable way and in many cases are able to get in and out of West Michigan in the same day. This is critical as we work with key decision makers within an organization that has very tight schedules.”



Terry Boer - President, Wings of Mercy

“Over the last 17 years, Tulip City Airport has been the gateway to more than 560 flights for patients needing treatment at distant medical centers. Without this valuable airport resource, many of our patients would’ve had to endure long, painful journeys to receive the medical care they need.”



An airport with connections.

Like an interstate highway that brings traffic to your town, Tulip City Airport brings businesses and organizations to our region. 100 years ago, the Holland area was a popular industrial and manufacturing port because of access to Lake Michigan. Today, we see the same benefits as a result of Tulip City Airport.

In a global market, Holland and Zeeland compete with the Midwest, the South and the world for existing and new jobs. Tulip City Airport is a venue that minimizes time and distance — making West Michigan a viable option for companies and individuals.

“What is the impact of Park Township and the cities of Holland and Zeeland working together to support this airport?”

Tulip City Airport is an important air highway for businesses and organizations throughout our area. This thoroughfare enables local businesses and organizations to bring goods and services into and out of our region. By utilizing the combined resources of the three municipalities, Tulip City Airport is able to maintain and grow the infrastructure needed to support this vital access point to our community.

Not only does the airport provide connections beyond the region for commerce, but also acts as an indispensable means of getting to emergency medical care. Whether it's Wings of Mercy or Holland Community Hospital, doctors, nurses and patients are flown on a regular basis to urgent care facilities for life-saving measures. Without Tulip City Airport, patients would have to endure long and risky ambulance rides. Organs might not make it to the hospital on time. And our access to health care in other areas of the country would be diminished.



Scheduled for arrival.

While you may not see the airport every day, activity continues at a brisk pace. Moving forward, the WMAA hopes to share with you the work that has been done over the previous year and some of the accomplishments. The following are a sampling of these activities:

Building & Development

- Have been approved for a state and Federal Aviation Administration (FAA) grant to improve the airport pavement areas for aircraft using the south portion of the airport.
- Have been selected by the FAA as one of the first locations in the Midwest for a new nationwide aircraft positioning and identification system.
- Will be improving the Instrument Landing System to enhance aircraft safety.
- Have established a state-of-the-art global positioning navigation system for aircraft approaching from the east. Have applied to the FAA for this same navigation system for aircraft approaching from the west.
- An airport planning team has been meeting to update the master plan for the airport.
- An airport consultant has been selected to work with a team composed of representatives from all three member governmental units to prepare concepts for a new airport terminal that will meet the air travel needs of the Holland/Zeeland community.

Communication

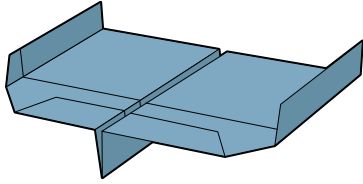
- Designed and implemented a comprehensive WMAA website (www.tulipcityairport.org).
- Partnered with Holland-based The Image Group on a communication strategy and implementation.
- Developed an annual report to the community.

Operations

- The WMAA continues to operate within a budget that is consistent with annual budget projections.
- Completed restructured airport manager and fixed base operator (FBO) agreements for operations at the airport.
- Established a new revenue and expense structure for airport-generated revenues and maintenance expenses.
- Changed the long-standing aircraft landing fee waiver policy.
- Completed the first WMAA financial audit.



Folding Instructions



The Boomerang

Start with the point of the airplane facing away from you. **Turn the page over so the lines are facing down.**

Fold the top corners toward you until you see each line marked **A**. Fold and crease along these lines.

Fold the tip toward you until you see line **B**. Fold and crease along this line.

Fold the top (no longer a tip) toward you again and crease along line **C**.

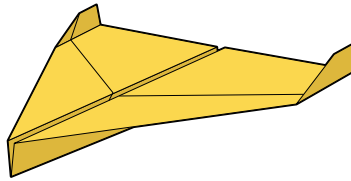
The point of the plane should be peeking out at line **D**. Fold away from you at line **D**.

Fold the plane in half at line **E**.

Create the wings by folding out at each line **F**.

Create wing flaps by folding upward at each line **G**.

The Boomerang. A boxy little number that will do its best to accomplish a 360.



The Tomcat

Start with the point of the airplane facing away from you. **Turn the page over so the lines are facing down.**

Fold the top corners toward you until you see each line marked **A**. Fold and crease along these lines.

Fold a little more until you see each line **B**. Fold and crease along these lines.

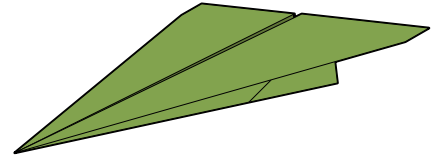
Grab the nose of the plane and fold toward you until you see horizontal line **C**. Fold and crease.

Fold the plane in half along line **D**.

Add some wings by folding and creasing along each line marked **E**.

Fold lines **F** toward the sky to give the wings some flair.

The Tomcat. A classic look with a classic dive.



The Arrow

Start with the point of the airplane facing away from you. **Turn the page over so the lines are facing down.**

Fold the top corners toward you until you see each line marked **A**. Fold and crease along these lines.

Fold toward you again until you see each line marked **B**. Fold and crease.

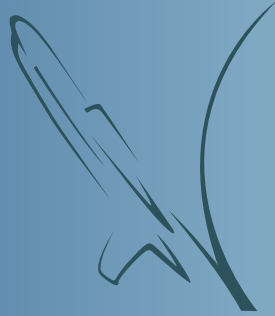
Fold the plane in half along line **C**.

Create the wings by folding back until you see each line **D**. Fold and crease.

The Arrow. Precision flying made of 100% recyclable parts.

G

A



F

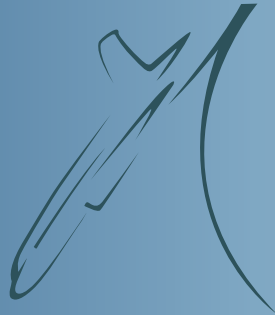
E

B

C

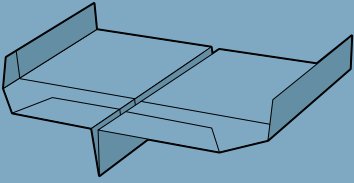
D

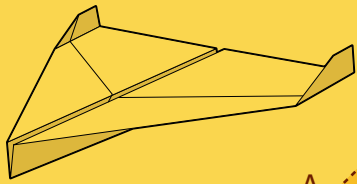
F



G

A





A

A

C

B

B

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E

E

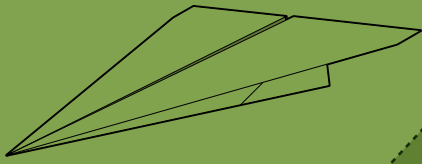
D

F



F





A

A

B

B

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C

D

D





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Lifting our local economy

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